



Maine Department of Corrections

Division of Juvenile Services

DRAFT 2024 Strategic Plan

**Three “Branches”
of
Division of Juvenile Services**

- 1. Juvenile Community Corrections**
- 2. Community Programs & Resources**
- 3. Long Creek Youth Development Center**



Juvenile Community Corrections

- **1. Reform Juvenile Probation**
 - Reduce Number of Standard Probation Conditions
 - Individualized Case Plans
 - Presumptive Length of Probation
 - Incentive Based / Coach vs. Referee Model
- **2. Increase Diversion**
 - State-wide consistent and expanded diversion practices
- **3. Revise Assessment Policy**
 - Determine most beneficial assessments for developing case plans
- **4. Utilize Peer Support Programs**
 - Youth Peer Support Statewide Network - Maine Behavioral Healthcare
 - Youth Peer (SUD) Recovery Coaches - CBHS

Youths' Unmet Needs Identified by JCCOs

TOP 5 UNMET NEEDS ACROSS ALL 3 REGIONS:

1. **Substance Use Treatment** (assisted withdrawal, outpatient and residential treatment)

2. **Sexual Behavior Treatment**

3. **Greater Access to In-home Services** including FFT, MST, MST-BSP

4. **Short-term Housing** (attendant care, respite, detention alternatives)

5. **Home-based Services in Rural Areas** (Oxford, Franklin, Kennebec, Lincoln Counties)

REGION 1

Identified Needs:

- 1. Substance Use Treatment, Assessments, IOP, Counseling, Residential, Medicated Assisted Withdrawl
- 2. Individual Mental Health counseling
- 3. Increased access to home-based therapy (HCT or MST)
- 4. Reduction in waitlists for a majority of programming (lack of staffing and funds)
- 5. Attendant Care/Short-Term Housing Options
- 6. Access to more advocates through Youth Advocate Programs
- 7. Student Integration Reintegration Program (SIRP) or Prime for Life (substance use education for ages 13-18)
- 8. Translation Services
- 9. Immigrant/Assimilation Services for youth and families
- 10. Vocational/Apprenticeship access for youth (Job Shadow Network)
- 11. Pro-active approach to services, more prevention work
- 12. Resources for youth that are not competent
- 13. Education support for youth that do not thrive in traditional school environment
- 14. Transportation Barrier
- 15. Increased Access to Service Works
- 16. Increase Access to Hi-fi Wrap

REGION 2 Identified Needs:

- 1. Substance Use Treatment, Assessments, IOP, Counseling, residential, detox.
- 2. Increased access to home-based therapy (HCT or MST)
- 3. Attendant Care/Short-Term Housing Options
- 4. Access to more advocates through Youth Advocate Programs
- 5. Immigrant/Assimilation Services for youth and families
- 6. Community Service programming
- 7. Restorative Justice in Kennebec, Oxford, and Franklin County
- 8. Adolescent DBT
- 9. Domestic Violence Education
- 10. Flex Fund for incentives for youth
- 11. Temporary memberships to YMCA's
- 12. Case management not contingent on MaineCare
- 13. Low-Barrier Vocational/Apprenticeship access for youth (Job Shadow Network)

REGION 3 Identified Needs:

- 1. Substance Use Treatment, Assessments, IOP, Counseling, residential, detox.
- 2. Increased access to home-based therapy (HCT or MST)
- 3. Individual Mental Health counseling
- 4. Access to more advocates through Youth Advocate Programs
- 5. Attendant Care/Short-Term Housing Options
- 6. Increase Access to Hi-fi Wrap
- 7. Crisis Placements/Temporary Stabilization
- 8. Recovery Coaches for Youth
- 9. Student Integration Reintegration Program (SIRP) or Prime for Life (universal substance use education for ages 13-18)
- 10. After-School Programming/Drop-in Center

Community Programs & Resources

Expand Credible
Messengers
Program

Continue/Expand
Youth Advocate
Program

Monthly data
uploads to MDOC
Website

Wellness Kits for
Youth

\$4,274,482.50
allocated in FY 24
(as of 11/15/2023)

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New Beginnings	\$216,000.00	Emergency Shelter, Transitional Living Program
Shaw House	\$25,000.00	Emergency Shelter
Preble Street Teen Services	\$218,000.00	First Place Managed Lease Program
Tree Street	\$180,000.00	Day/Evening Reporting Center
Spurwink Services	\$110,000.00	Family Functional Therapy (FFT)
Family Functional Therapy LLC	\$1,500.00	FFT Consultation Services for providers
Kennebec Behavioral Health	\$195,000.00	Multi Systemic Therapy and MST Problem Sexual Behavior
Maine Behavioral Health	\$200,762.50	Multi Systemic Therapy and MST Problem Sexual Behavior
Tri-County Mental Health	\$178,000.00	Multi Systemic Therapy and MST Problem Sexual Behavior
Opportunity Alliance	\$340,000.00	Hi-Fi Wraparound
Wings for Children and Family	\$190,000.00	Hi-Fi Wraparound
Carleton School	\$46,000.00	Alternative Educational Services
Aroostook County Action Program	\$100,000.00	Restorative Justice
Restorative Justice Midcoast	\$225,000.00	Restorative Justice
Restorative Justice Institute of Maine	\$292,500.00	Restorative Justice
Youth LED Justice	\$375,000.00	Restorative Justice
Penquis C.A.P	\$67,500.00	Restorative Justice
Spurwink Diversion to Assets	\$96,484.00	Diversion Services
Downeast Restorative Justice	\$54,000.00	Restorative Justice
LearningWorks Community Service	\$232,000.00	Community Service Projects
Youth Advocate Programs	\$739,519.00	Transformative Mentoring and Advocacy
UMaine Comprehensive Evaluations	\$17,100.00	Psychological Evaluations and Sexual Behavioral Treatment
University of Southern Maine	\$170,118.00	Cooperative Agreement
MIERS	\$5,000.00	Translating Juvenile Documentation for Families

Long Creek Youth Development Center

- 1. **Increase Staffing**– Paid internships through SMCC, Increased use of interactive social media, etc.
- 2. **Revise Classification System** - Girls Unit utilizes the Trauma-Informed Effective Reinforcement, T.I.E.R., System, Boys use Phase and Level system
- 3. **Establish Staff-Secure Residences**
 - ACER
 - UNITY PLACE
- 4. **Partner with Department of Labor**
 - Certified Pre-Apprenticeship Program
 - Paid Apprenticeships

(<https://mainecareercatalyst.org/registered-apprenticeship-pre-apprenticeships/>)
- 5. **Expand Clinical Services through Wellpath**
 - Clinical Unit for de-escalation
 - Expand Assessments for Committed Residents
 - Expand Family Engagement
 - Medication Assisted Treatment for Substance Use Disorder

Community Partnerships

1. Regional Care Teams

- **Co-facilitating RCTs with University of Southern Maine in all 3 DOC Regions**

2. Certified Community Behavioral Health Clinics (CCBHCs)

- **Region 1 Pilot program being developed**
- **Lewiston program w/Tri-County Mental Health focused on engaging New Mainers**

3. Maine Behavioral Healthcare

- **Youth Peer Support Statewide Network Justice Program**

4. Mindbridge

- **Year 2 of “Understanding the Neuropsychology of Implicit Bias” training for all DJS staff**

Agency Partnerships

- **1. Maine Children's Cabinet**
 - Work Group to promote coordinated policies, finances, programs and service delivery systems to support justice-involved youth
 - Review of other states' organizational structures and best practices
 - Juvenile Justice Strategic Plan
 - Support and Strengthen Prevention and Diversion Programs
 - Increase access to intervention and treatment services
 - Increase access to recovery and reintegration programs and services
 - Enhance training for law enforcement officers (adolescent development, ACES, trauma response in youth, etc)
- **2. Department of Health & Human Services**
 - OCFS/CBHS Behavioral Health Program Coordinators
 - State Agency Partnership for Prevention
 - Adolescent Substance Use Disorder Stakeholders
 - Monthly Directors and Quarterly Senior Staff meetings
 - Ad Hoc Committee on Commercial Sexual Exploitation of Children
- **3. Department of Education**
 - Coordinated Restorative Justice Efforts
 - Juvenile Review Boards (Rockland now, Lewiston and Presque Isle next)
- **4. Department of Labor**
 - Certified Pre-Apprentice Programs (in schools)
 - Paid Apprenticeship Programs